# INDEED
Evidence - Based Model for Evaluation of
Radicalisation Prevention and Mitigation

**Designing, Implementing and Utilizing Effective Evaluation of PVE/CVE/ De-radicalisation Initiatives**

CEP World Congress,
The Hague April 2024

indeedproject.eu

# BREMEN CASE STUDY SLIDES

# Chance Network - CHANCE Netzwerk

Systematische Betreuung von Straffälligen
mit dem Ziel der Wiedereingliederung in die Gesellschaft

bras Förderwerk
arbeiten für bremen
Wir fördern Zukunft

Die Senatorin für
Justiz und Verfassung

Diakonie
Bremerhaven

hoppenbank e.V.

BSB
Erwachsenenbildung

A.M.A.
AMBULANTE
MASSNAHMEN
ALTONA

Legato
Prävention

Freie
Hansestadt
Bremen

SOZIALE DIENSTE DER JUSTIZ

Verein
Bremische
Straffälligenbetreuung
seit 1837

Kofinanziert von der
Europäischen Union

# Trainings

- RAN – Radicalisation Awareness Network

- VERA 2 R+
  - interdisciplinary - prison and probation staff came together

- Workshops operated by the NGO Legato Bremen
  - Ongoing for all networkpartners

- Trainings on purposes for the Chance Network
  - Workshops
  - Presentation on Migration Law

# Legato Bremen

- Further training for network partners especially prison and probation staff
- System and specialist advice
- Individual case advice
- Political education
- Group offers for inmates - juvenile detention, women's detention, Pre-trial detention

# Evaluation Legato Bremen

Group Offers

- could make a contribution to the common guiding goal - to counteract anti-democratic tendencies and prevent the possible radicalization of participants radicalization of the participants in prison

- particularly powerful are the offers in relation to strengthening "democratic resilience"

- Increasing conflict competence and developing perspectives for the future perspectives

- Develop the ability to change perspective and develop a tolerance for ambiguity

BERLIN 2023: Camino - POLITICAL EDUCATION AND PREVENTION OF RADICALIZATION IN PRISONS AND PRE-TRIAL DETENTION: EVALUATION OF LEGATO'S SERVICES IN PRISONS IN BREMEN AND HAMBURG

6

# Recommendations

- Networking is important

- Creating a framework for evaluation

- Workshops to bring together the practitioners and to learn from them experience

- Use the conclusions to adapt to developments in practice

- Providing further education and trainings

- Selfreflection

# Conclusion

Evaluation is important, but:

Policymakers concerns:

Costs – but less on a long term

Time consuming – but actually it is time saving, because it helps to see, what you can do better

Ergo:

- People, who do the evaluation should be very good at it
- Put evaluation from the beginning, so the costs will be included from the beginning
- Make clear what is good and what not
- Short it up – Write a paper to sum up
- Even small evaluation can have a huge impact – just evaluate what is the most interesting
- Brag about it – here is what we did, this are the costs and this is the impact

# Key Concept
What is Evidence-Based Practice?

**INDEED**

A **decision-making process** which **integrates**

1) the best available evidence,
2) professional judgement and
3) "client"/community values, preferences and circumstances

**First developed in medicine:**
medical decisions should be informed by available medical research, clinical expertise, and patient values, preferences and circumstances.

**Evidence-based practice**

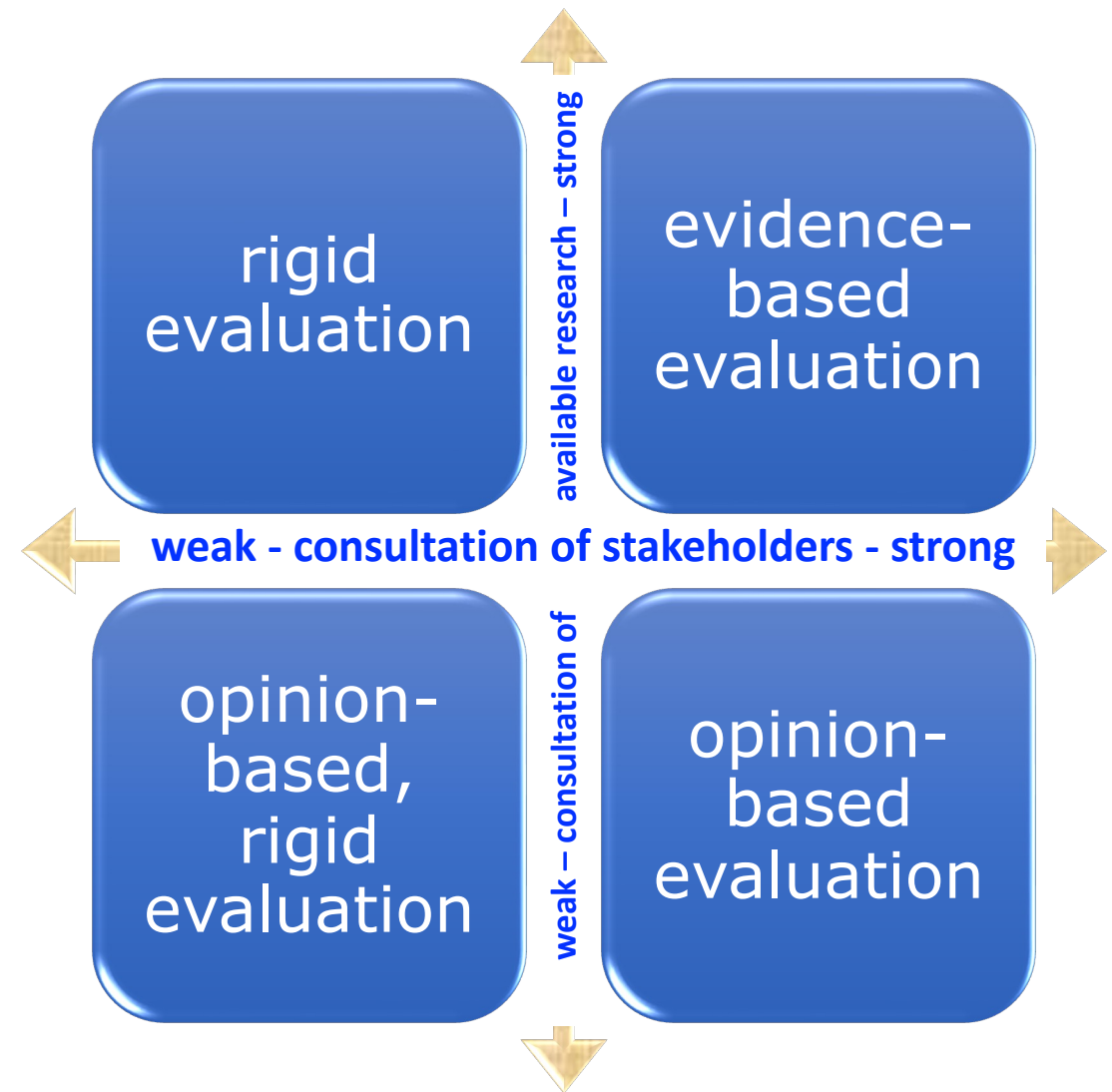**Best available evidence**

**Community values, preferences and circumstances**

**Professional judgement**

indeedproject.eu

# Key Concept
What is Evidence-Based Evaluation?

An **evaluation process** which integrates
1) **best available evidence**
2) **professional judgement** and
3) **stakeholder values, preferences** and **circumstances / context**

**EBE** promotes an evaluation process which is **research and evaluation practice - informed**, **analytically sound** and **stakeholder-oriented**

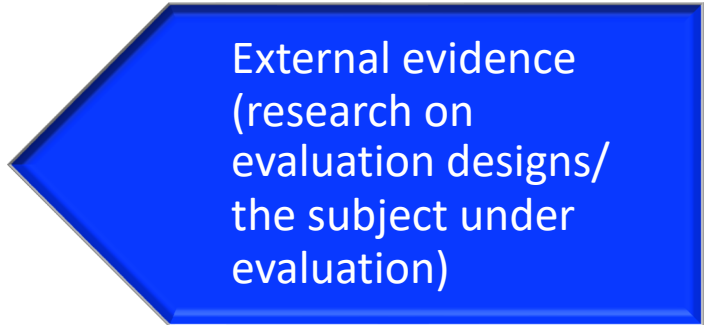Can be distinguished from rigid and/or opinion-based evaluations

rigid evaluation

evidence-based evaluation

available research – strong

weak - consultation of stakeholders - strong

opinion-based, rigid evaluation

opinion-based evaluation

weak – consultation of

indeedproject.eu
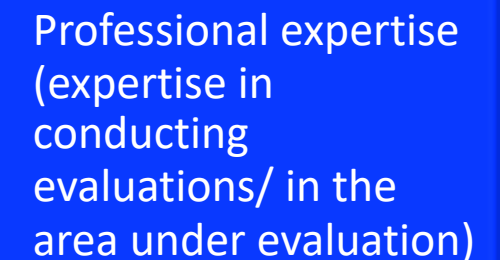
**Advantages of Evidence-Based Evaluation**
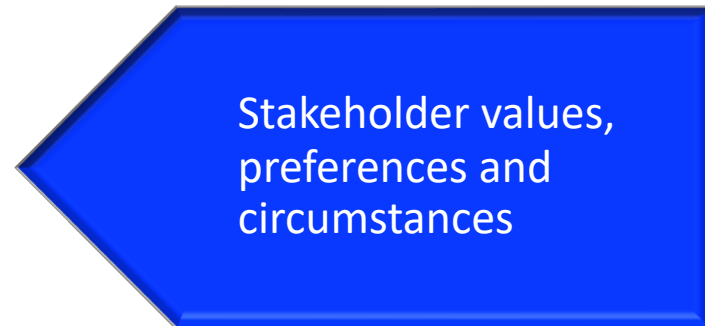
WCPP2024
April 2024

indeedproject.eu

- EBE promotes a **research-** and **evaluation practice informed** evaluation process which draws on and contributes to knowledge in the field of P/CVE

External evidence (research on evaluation designs/ the subject under evaluation)

- EBE promotes an **analytically rigorous** evaluation process which is led by a well-trained evaluator with experience in the field

Professional expertise (expertise in conducting evaluations/ in the area under evaluation)

- EBE promotes evaluation designs and processes which are **ethically sound, reflective of stakeholder interests** and **suitable to organizational learning**

Stakeholder values, preferences and circumstances

indeedproject.eu

# Why does Evaluation Matter?

**INDEED**
Evidence - Based Model for Evaluation of
Radicalisation Prevention and Mitigation

indeedproject.eu

**INDEED**

SLIDO QR

Join the Sli.do and identify at least 2 reasons why you think evaluation is important to the P/CVE and De-radicalization fields

indeedproject.eu

**INDEED**

1. Evaluations – if done well - can help us understand what works, and what doesn't work, why, how, in what contexts and what is needed for an initiative to work

2. Evaluations can help support *learning* and improvement in organizations, teams and for practitioners/professionals

3. Evaluations can help demonstrate whether a particular initiative, policy, theory or approach actually works or contributes to achieving the impact and change it is trying or intended to

indeedproject.eu

INDEED

4. Evaluations can increase transparency, public accountability and ethical practice in the field

5. Evaluations can help to build a stronger evidence base for future PVE/CVE/Derad initiatives

6. Evaluations can help strengthen the PVE / CVE *field* – our knowledge-based, competencies, and understanding of what works, what doesn't, how, why, etc

7. Evaluations can help us actually achieve impact and make a difference

indeedproject.eu

**Why don't we evaluate?**

WCPP2024
April 2024

indeedproject.eu

**INDEED**

Join the Slido via the QR code. Join at slido.com #1652 016

**Identify at least 2 reasons for why evaluation is not done often in probation work on P/CVE and De-radicalization today.**

indeedproject.eu

**INDEED**

| | |
|---|---|
| **1** | We don't see the importance or value |
| **2** | We haven't built up a 'culture' evaluation |
| **3** | Lack of integration of training on evaluation |
| **4** | Lack of competency in the field |
| **5** | Quality and use of many current evaluations |
| **6** | Not prioritised: lack of resources dedicated to it |

indeedproject.eu

**INDEED**

Evidence - Based Model for Evaluation of
Radicalisation Prevention and Mitigation

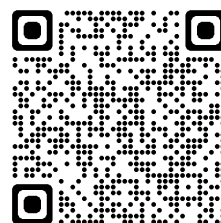# The INDEED Evidence-Based Evaluation Tool

## SELECTED TOOLKIT ITEMS

### EVIDENCE-BASED EVALUATION MODEL

---

### EVIDENCE-BASED EVALUATION TOOL

---

### E-GUIDES

---

**INDEED**

## How was it created

- ○ **Research on evidence-based evaluation from the P/CVE / De-radicalisation field and other fields**

- ○ **Research and review of evaluation frameworks, templates and models**

- ○ **Review and feed-back from stakeholders and experts / practitioners**

indeedproject.eu

o   **Collection of research on evidence-based evaluation from the P/CVE / De-radicalisation field and other fields**

o   **Facilitates mapping in your region or field, and gives you access to over 500 of the latest reports and publications in the field**

o   **Accessed over six search filters such as location, study population, ideological strain and radicalisation outcome.**

o   **Toolkit.indeedproject.eu/RepositoryMainView**

indeedproject.eu

indeedproject.eu
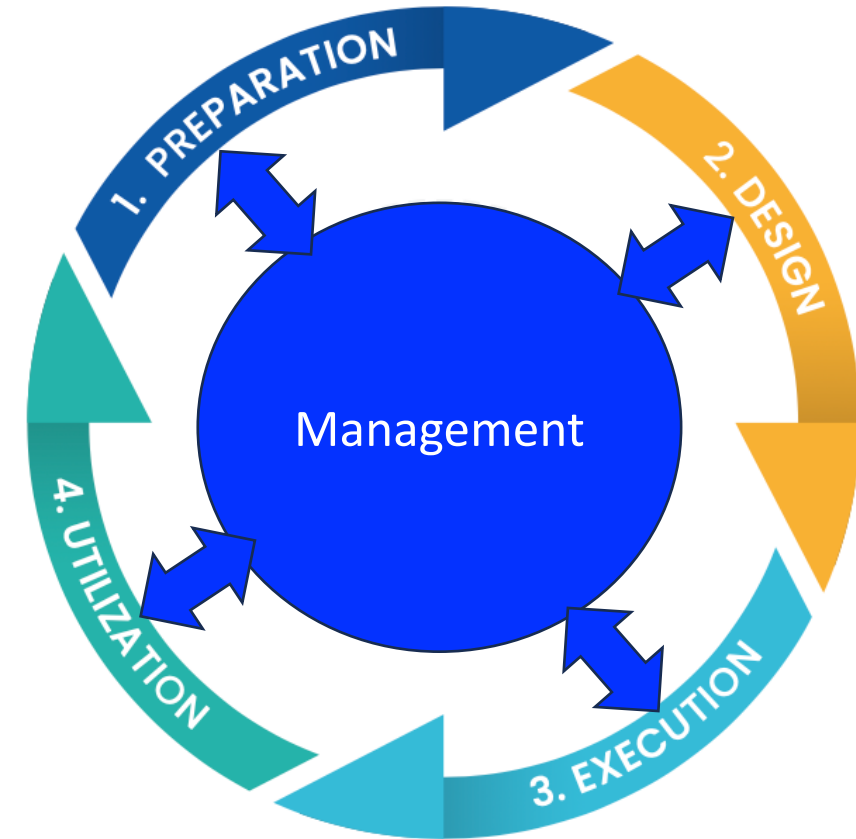
# INDEED EVALUATION MODEL

**INDEED**

## 1 PREPARATION

**STAKEHOLDER**

Cooperation

Resources

GELSA & GDPR

**EVIDENCE**

Data

Knowledge

GELSA & GDPR

**ANALYSIS**

Initiative

Objectives

Challenges

GELSA & GDPR

## 2 DESIGN

**STAKEHOLDER**

Involvement

Evaluation Questions

GELSA & GDPR

**EVIDENCE**

Data

Methods

GELSA & GDPR

**ANALYSIS**

Timeline

Challenges

GELSA & GDPR

## 3 EXECUTION

**STAKEHOLDER**

Communication

GELSA & GDPR

**EVIDENCE**

Data

GELSA & GDPR

**ANALYSIS**

Challenges

Interpretation

GELSA & GDPR

## 4 UTILISATION

**STAKEHOLDER**

Communication

GELSA & GDPR

**EVIDENCE**

Presentation

Recommendations

GELSA & GDPR

**ANALYSIS**

Challenges

Follow Up

GELSA & GDPR

indeedproject.eu

# The INDEED Evidence-Based Evaluation Model
## When?

**INDEED <u>strongly emphasizes</u> and recommends the importance of thinking about evaluation starting from the stage of initiative design**

## GET STARTED

Choose the module that is closest to where you are with the initiative and to what you would like to learn more about.

## CHOOSE

Choose one of the modules

**1** EVIDENCE-BASED EVALUATION AS PART OF INITIATIVE DESIGN →

**2** EVIDENCE-BASED EVALUATION OF ONGOING INITIATIVES →

**3** EVIDENCE-BASED EVALUATION OF COMPLETED INITIATIVES →

**4** EVIDENCE-BASED EVALUATION OF SINGLE CASES →

**MODULE 1**
If you are planning your initiative and would like to find out what you should know about evaluation at this point. This module may be useful also when you are redesigning an already existing initiative.

**MODULE 2**
If you have started your initiative and you would like to know how it is going.

**MODULE 3**
If your initiative has already ended or is about to end and you and would like to evaluate it.
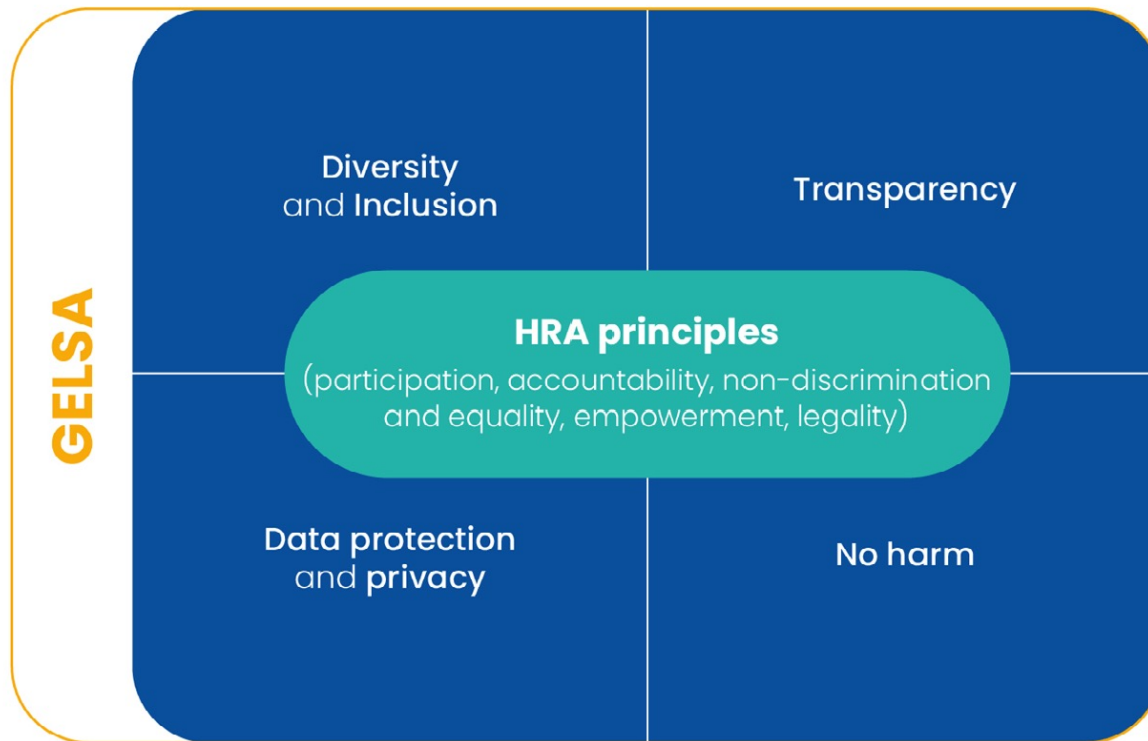
**MODULE 4**
If you like to evaluate how you have done in one or a small number of cases. These cases may have situations that you have handled as part of your daily work on an ad-hoc basis, or these can be activities taken as part of an initiative.

indeedproject.eu

**Applying GELSA in the Evaluation Methodology & Approach**

INDEED

Evidence - Based Model for Evaluation of Radicalisation Prevention and Mitigation

indeedproject.eu

Diagram: GELSA framework with quadrants labeled **Diversity and Inclusion**, **Transparency**, **Data protection and privacy**, **No harm**, surrounding **HRA principles** (participation, accountability, non-discrimination and equality, empowerment, legality).
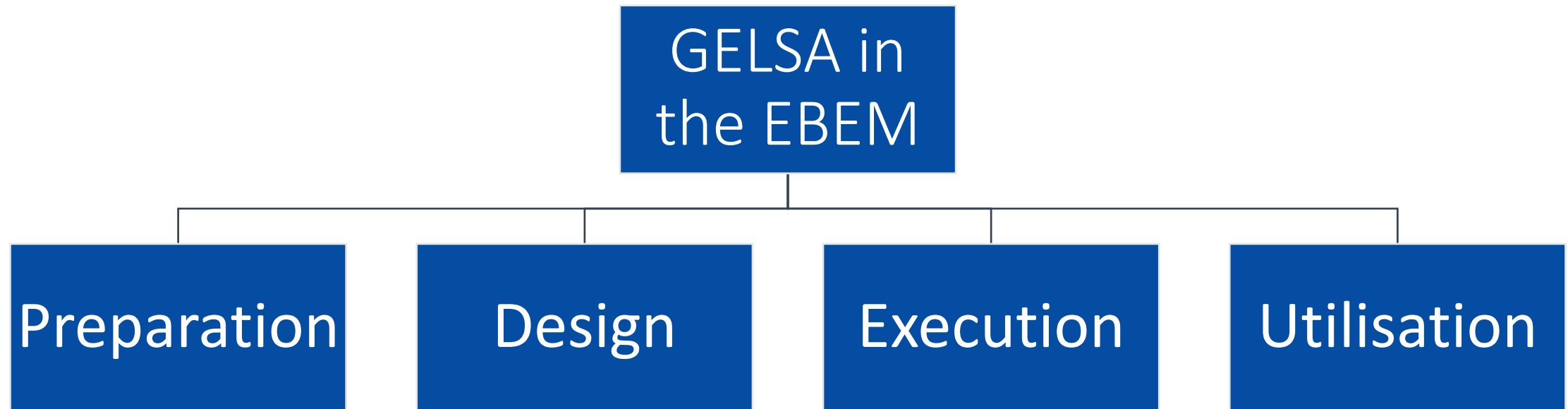
- **GELSA**
  - Gender Aspects
  - Ethical Aspects
  - Legal Aspects
  - Societal Aspects

- **Three tiers of GELSA**
  - …of the target group/ideology
  - …of the initiative
  - …of the evaluation

**INDEED**

indeedproject.eu

**Over to you!**

**INDEED Evaluation workshops**

indeedproject.eu

Exit Sweden

in the form of the Internet appealing to masses of young people. Arranging concerts with white power bands in conjunction with meetings has proven to be a successful method of gathering many youths and thus enabling the movement's message to be communicated.

The point of departure for the white power ideology is that humanity is divided into different races and that the white (Ary race is superior to the others. The mixing of races is opposed, a it is maintained that the natural norm is the white heterosexua White power is about a global struggle for the survival of the white race. It is namely perceived that the white race is a mino surrounded by enemies, threatened by extinction. It is believed that the world is controlled by a Jewish conspiracy that is seeki to eradicate the Aryan race. White power activists therefore vi themselves as the champions of the Aryan race. There are several parties and groups in Sweden, totalli about 30 in all. The largest are Svenskarnas parti, Svenska Motståndsrörelsen (SMR) and Info14. The names, activities, and locales of these can vary with time. No one knows for sure, but it is estimated tha

# Case Application: Hand Out

The reasons or drives for certain youths seeking out destructive or 'hate oriented' groups, such as white

**INDEED**

STEP 1: READ THE HANDOUT

STEP 2: Complete the worksheet to develop an evidence-based evaluation to learn lessons from the Exit Sweden experience.

STEP 3: Suggest how to support and improve further work in Exit Sweden AND replicate the program elsewhere.

STEP 4: Return to plenary and share results

indeedproject.eu

**Plenary:**
**After your group work we will complete this evaluation plan template together**

**TEMPLATE FOR THE EVALUATION ACTION PLAN (EXAMPLE)**

| INITIATIVE | | |
|---|---|---|
| Name: | Implemented by: | |
| Objective: | Target group: | |
| **EVALUATION** | | |
| Evaluation objective: | Type of evaluation: | |
| Evaluation questions: | Evaluator: <br><br> Evaluation team: | |
| Evaluation period: | Reporting period: | |
| **STAKEHOLDER** | Roles and duties | |
| | Methods of communication | |
| **EVIDENCE** | Evaluation design | |
| | Data and its collection | |
| | Data management | |
| **ANALYSIS** | Methods of data analysis | |
| | Utilisation of results | |
| | Risks and their mitigation | |
| **ETHICAL STANDARDS** | Gender | |
| | Ethics | |
| | Legal | |
| | Societal | |

indeedproject.eu

Move into a working group with someone NOT from your organization!

Formative Evaluation

## STAGE 1 : PREPARE

☐ Map relevant stakeholders

☐ Check available  resources

☐ Choose the  evaluator

☐ Form the  evaluation team

☐ Review  initiative's documentation

☐ Review the Ethics checklist  PDF

☐ Review quality standards for evaluation checklist  PDF

*Click on the underlined keywords for more information*

*Check the step when you completed it to active the progress bar*

« PREVIOUS    NEXT »

PROGRESS BAR    0/100%

PREPARE   0/100%          DESIGN   0/100%          EXECUTE   0/100%          UTILISE   0/100%

1. PREPARATION

2. DESIGN

3. EXECUTION

4. UTILIZATION

Formative Evaluation

## STAGE 1 : PREPARE

- ☐ Map relevant stakeholders
- ☐ Check available  resources
- ☐ Choose the  evaluator
- ☐ Form the  evaluation team
- ☐ Review  initiative's documentation
- ☐ Review the Ethics checklist  PDF
- ☐ Review quality standards for evaluation checklist  PDF

*Click on the underlined keywords for more information

*Check the step when you completed it to active the progress bar

« PREVIOUS        NEXT »

PROGRESS BAR    0/100%

PREPARE    0/100%          DESIGN    0/100%          EXECUTE    0/100%          UTILISE    0/100%

# Thank you for your participation!

**INDEED**

Join the Slido via the QR code. Join at slidocom #1652 016

**Sign up for online INDEED training on evidence based evaluation in P/CVE and deradicalisation initiatives.**

indeedproject.eu